



# Annual General Meeting Package Nov 3, 2026





# Annual Meeting Package 2026

## Table of Contents

### Annual Report (Overall)

|                                                                               |    |
|-------------------------------------------------------------------------------|----|
| Last 40 Years of Rayjon .....                                                 | 4  |
| Rayjon's Impact over the last Year .....                                      | 5  |
| In Canada.....                                                                | 8  |
| In Memoriam.....                                                              | 9  |
| Welcoming Incoming Board Nominees .....                                       | 10 |
| Financial Summary .....                                                       | 11 |
| (Please see "Audited Financial Statements for complete financial information) |    |
| Letter from the ED.....                                                       | 12 |

|                                                 |    |
|-------------------------------------------------|----|
| Instructions for Joining our AGM via Zoom ..... | 13 |
|-------------------------------------------------|----|

|             |    |
|-------------|----|
| Agenda..... | 14 |
|-------------|----|

|                                                            |    |
|------------------------------------------------------------|----|
| Minutes for Rayjon AGM 2025 October 22, 2025 by Zoom ..... | 15 |
|------------------------------------------------------------|----|

### Chairperson's Report

|                                                 |    |
|-------------------------------------------------|----|
| Report of the Chairperson to the Members .....  | 17 |
| Report by Program Director.....                 | 19 |
| Report by Eyeglass Program Leadership.....      | 20 |
| Report by Chair of Rayjon Trips Committee ..... | 23 |
| Report from the Local to Global Committee ..... | 24 |
| Nominating Committee Report.....                | 25 |
| Proposed Slate of Directors 2026-2027 .....     | 27 |

|                                   |    |
|-----------------------------------|----|
| Audited Financial Statements..... | 28 |
|-----------------------------------|----|



## 40 years of Impact

**How we began:** In 1985, two friends, Ray Wyrzykowski and John Barnfield, along with Maggie Barnfield and Kathleen Panella, took a first trip to Haiti simply wanting to understand how they could help. What started as the Haitian Support Group in Sarnia became Rayjon Share Care in 1986, built on three commitments that still guide the organization today: long-term partnership over one-time aid, community-led development, and educating Canadians about the world beyond our borders. Forty years later, that first trip has grown into a global network of partners across Haiti and the Dominican Republic.

- 1986** - Rayjon Share Care becomes an organization; first partnership formed, supporting three schools in Haut de Saint-Marc
- 1989** - Integrated Health Care Project launches in Saint-Marc, eventually reaching 30,000 people
- 1993** - The first Eyeglass trip distributes glasses in Mexico
- 1998** - Saint-Marc's Women's Federation becomes the first legally recognized women's group in Haiti
- 2004** - Rayjon becomes primary supporter of C-NEW-C in Cap-Haïtien
- 2010** - Haiti earthquake; Rayjon partners shift toward a model centered on local leadership and long-term partnership
- 2011** - Rayjon partners with PLADESCULBA in Barrio 41, Consuelo
- 2021** - New partnerships begin with ASCALA and PUENTE Desarrollo International in Consuelo



**1,950**

Children receiving  
malnutrition treatment



**38,200**

Vaccinations for  
children & adults



**23,368**

Eyeglasses distributed



**2,564**

Adults learned how to  
read and write



**9,184**

Students accessing  
education



**790**

Microcredit loans and  
training

## Friendship Then and Now



## Our Impact · Community Development Highlights 2025-2026

## Cap-Haïtien, Haiti

at the Centre for Nutrition &amp; Education for Women and Children (C-NEW-C)



Cap-Haïtien has become Haiti's de facto commerce center, absorbing thousands of people displaced by insecurity in Port-au-Prince and in other regions across the country. The Centre for Nutrition & Education for Women and Children (C-NEW-C) is a community hub that brings hope in the hustle of the city.

C-NEW-C takes a holistic approach, meeting urgent, life-saving needs like child malnutrition, while working alongside parents, especially mothers, as they build their skills, grow small businesses, and gain literacy and confidence. The idea is simple: children receive the care they need today while their families build a stronger future together. **Each month, 30-35 children participated in the Nutrition program**, while their mothers took part in programs that build brighter futures for the whole family.

That building often starts in a classroom. Through the life skills program, women learn sewing, aesthetics or embroidery gain a trade they can turn into income. But the room itself does more than teach a skill; it becomes a place to solve shared problems and build the kind of community that carries people through difficult times.

This year, that confidence carried **40 women into six-month microcredit loan cycles**, and every one of them paid back what they borrowed – a 100% repayment rate. Alpha literacy for adults runs on the same thread. **35 students showed up this year to learn to read and write, and 8 of them graduated the 4-year program** gaining not just literacy but a stronger footing in their own community!

That same thread runs through to the next generation. **52 students attended elementary and secondary school** this year through the Tuition Support Program, and **7 of them graduated** high school. **4 continued their post-secondary studies**, including Stephanie, graduating in nursing, and Fabiola, graduating in psychology!

“So, it is kind of a big challenge to go through this, but after a while, when they see that they can do it, then they feel much better, and they're able to continue.”

Marie-Rose Jacques,  
Adult Program Coordinator



Our Impact · Community Development Highlights 2025-2026

Saint-Marc, Haiti

with Rayjon Share Care Haiti (RSCH)



Despite a very different year in Saint-Marc, community leaders once again found ways to keep going. Gang activity affects different communities in different ways, often hyperlocal and cyclical. One day a town may be unsafe to travel to, or its people displaced, and the next it becomes the safe location for people fleeing surrounding villages. That unpredictability is exactly why the RSCH approach works: the community members are the experts in their own situation, they know how to keep each other safe, keep making an impact, and brainstorm how to pivot when the ground shifts beneath them.

In March, the Women's Federation of Saint-Marc (FEFEH) elected a new president, Bènicie Pierre Estime, a nurse and community link, whose team already has strong projects lined up for the year ahead. In May, they hosted a tree-planting workshop celebrating Haiti's Labour and Agriculture Day. This year, **91 students took part in Alpha literacy** across Saint-Marc. In three villages, 21 students graduated after four years of study, an accomplishment that reflects their commitment and prepares them to take on greater roles in their communities. Congratulations to each of them! The community mill ran well throughout the year, providing milling services for all types of grains to families across the area.

Pinson Community School told a harder story. The mountain village's school was paused in December due to gang activity, not only because it was unsafe, but because most families had already fled. In January, the team set up a temporary classroom in a nearby church space still accessible to many of the displaced students, but renewed gang activity made even that site too dangerous. Families keep moving from one spot to the next, and education for Pinson's students remains a commitment RSCH and the community aren't walking away from.

“ Because we just stuck to the town, to Saint-Marc. But that doesn't prevent us from doing things. We develop strategy, and we adapt to the situation. Elida Jeanty, RSCH Community Coordinator ”



FEFEH also responded to the urgent needs. Recognizing that food is often the most immediate need, they provided breadfruit porridge kits to 85 displaced families. They also organized a mobile **medical clinic that served more than 120 patients in a single day.**

## Our Impact · Community Development Highlights 2025-2026

## Consuelo, Dominican Republic

with PLADESCULBA



**PLADESCULBA plays a central role in Barrio 41** and we at Rayjon are proud to be their partner. The PLADESCULBA preschool welcomed **46 children this year**, roughly 60% of them from Haitian families who have arrived in the Dominican Republic in search of stability and better opportunities for their children. Language is often the first hurdle. This year, teacher Carolina told us of one family of five young cousins and siblings who arrived in September speaking no Spanish at all, shy and unable to follow classroom instructions. Teachers who speak Kreyòl worked alongside them daily. By the end of the year, those same children were greeting their teachers with hugs each morning, eager to be at school and speaking Spanish with their new friends at school.

For the adults and older students in Consuelo, PLADESCULBA's community courses extend that same commitment into skills that directly support a family's future. **40 students consistently attended Dianny's English classes**, split between weekday sessions for youth and a Saturday group for adults. One student's fluency was strong enough that a stranger stopped him on the street to compliment his English, a small but telling sign of what steady, community-based teaching can build over time.

In the sewing program, **15 students learned garment construction** from the ground up, mastering machine operation, pattern-making, and tailoring.

By the end of the program, students are able to independently sew a complete garment. The students are now working on sewing bathroom decor sets that they can sell to earn an income.

This year for the first time the team launched a computer skills course, which brought **more than 10 communities together to learn**. By year's end, several students who'd never touched a computer before, had learned enough to use it for school, small business, or community work, with one student already fielding job offers because of this new skill.

“For projects to be effective they must be done together. Because together we can do more.”

*Georges Therulien,  
Director of PLADESCULBA*



## Our Impact · Community Development Highlights 2025-2026

### Consuelo, Dominican Republic

with ASCALA and PUENTE

Rayjon collaborates with the Scalabrinian Association at the Service of Human Mobility (ASCALA) in Consuelo, Dominican Republic, focusing on social services, local development, and documentation.

This year, their work became more difficult as new government health policy turned public hospitals into immigration checkpoints and fear of deportation pushed people away from care. ASCALA's **mobile clinic ran 51 outreach days** this year, reaching **more than 2,300 people**. A new partnership with Doctors Without Borders doubled the clinic's capacity, growing the team. **ASCALA also supported 149 pregnant women**, 16 of whom gave birth with the ASCALA team by their side.



On the legal side, ASCALA carried out nearly 4,000 documentation actions this year. **59 naturalization cases moved forward**, a process stalled for over 11 years until now. This means 59 people are moving towards finally having their citizenship reinstated! Over **1,600 renewal applications were filed**, **more than 560 passports delivered**, and **two people received their first birth certificates**. 85% of migration renewals were processed, progress ASCALA attributes to persistence amid tightening restrictions.

On top of meeting immediate needs, ASCALA is committed to empowering the community. This year, they launched "Jóvenes Construyendo Puentes", a youth leadership program that brought together **41 young people from 4 communities for training and ongoing follow-up meetings**.



PUENTE uses community-driven data collection to work with local leaders and identify key infrastructure needs. The community then votes on which projects to prioritize. Once a project is selected, the community collaborates with PUENTE, contributing at least 25% of the total project cost, often through in-kind labour. In 2025-2026, this approach delivered **15 new cement floors in Las Minas** and **17 new roofs in Los Filiú**, and broke ground on **21 new bathrooms in Los Chicharrones**, together benefiting **204 people across 3 communities**!

## Eyeglass Program



This past November, the Eyeglass team travelled to the Dominican Republic, serving **467 patients across clinics in Consuelo and Quisqueya over five days**. Many patients presented complex vision needs, and 8 patients required glasses that weren't available on-site but were then crafted in Canada and shipped to the Dominican Republic.

The team of Canadian volunteers was co-led by Bob Topliffe and Mary Weerdenburg, with Dr. Christian Anderson and Robin Wood joining for the first time. Special thanks to ASCALA, Junior, and all of our Dominican support during our time there!

We also thank the volunteers who spend countless hours washing, preparing and databasing the thousands of glasses that make these trips possible!



## In Canada

It was a busy year for connecting our community here in Sarnia to our partner communities. Our new Local to Global committee got to work bringing global conversations close to home. With support from the Sarnia Community Foundation, the committee partnered with other local charities to screen a series of documentaries on important topics. Thank you to NuSarnia, Bluewater PFLAG and the National Film Board for making this series possible!

Trail and Ale was our biggest yet, with 172 runners hitting the trail. The DeGroot's plant sale was once again a huge success. Both events are entirely volunteer driven, and we can't say enough about how grateful we are to the teams behind them.

The curling event returned to the Sarnia Golf and Curling Club in November last year, for another great day on and off the ice.

For Culture and Cuisine this year, we featured the Dominican Republic, sharing tres golpes, a beloved brunch dish, to bring a taste of the island's warmth to the table.

Last but not least, we welcomed a visit from Junior Patrick, our friend from Consuelo. Junior is usually the one showing us around Consuelo, so it was a joy to return the favour and introduce him to Sarnia. We're grateful he had the chance to meet so many of our supporters and share his stories at Grace United Church.



## In Memoriam

### John Barnfield

In January, Rayjon lost its co-founder and President, John Barnfield, whose unwavering commitment to our work in Haiti and the Dominican Republic spanned 40 years. We look back this year with deep gratitude for a life devoted to justice, equality, and connection.



John built friendships and partnerships that began in Sarnia-Lambton and branched out across borders, making a positive difference in the quality of life of thousands of Haitians and Dominicans of Haitian descent. Through leading countless trips over the years, he brought the realities of Haiti and the Dominican Republic to many people at home, inspiring all of us to reflect on our roles as global citizens. He showed, again and again, how one person can make a difference by sharing and caring, touching lives one person at a time.

His vision for Rayjon was rooted in a belief in justice, equality, and a better world, one he pursued with quiet determination even when fully achieving it seemed out of reach. That belief, carried through nearly four decades of work, remains at the heart of the organization he helped build.

## Ben McKillican

In February, Rayjon also lost a quiet, behind-the-scenes organizer and leader who exemplified strong relationships with partners and communities in the Dominican Republic. Despite his limited Spanish, Ben McKillican had an extraordinary ability to communicate through his actions and unwavering commitment.

In Canada, Ben and his wife Dianne filled numerous roles, organizing, supporting and overseeing Rayjon's work at home and abroad. He inspired volunteers, guided projects, and fostered a community committed to humanitarian and social justice causes. His trips were a catalyst for many to continue working and volunteering in those areas, and he led numerous awareness trips to the Dominican Republic, introducing hundreds of participants to "caregivers" – people who demonstrated deep love for Dominicans and Haitians living in marginalized communities.



After his first Rayjon trip with Dianne in 1993, he returned again and again, leaving a lasting impression on the organizations and communities he visited. His leadership and steady presence shaped countless lives, and his legacy of hope and service will continue to inspire for decades to come.

Rayjon and our partners have lost dear friends in John and Ben, and they will be greatly missed.

# Welcome Incoming Board Nominees

Marg Irwin and Carla Goodacre as Members-at-Large



**Marg Irwin** (on the left with Nica in Consuelo) has been involved with Rayjon in one way or another since its very beginning. A retired teacher, she brings a natural gift for organization and a genuine, keen sense of involvement to everything she takes on. Over the last few years, she has channeled her passion for Rayjon into the eyeglass program, helping it run smoothly and reach the people who need it. A Sarnia native, Marg recently moved full time to the beautiful town of Tobermory. We are so grateful that she has joined the board, bringing with her a lifetime of connection to Rayjon's mission and a steady, capable hand.

**Carla Goodacre** (on the right in the photo with a sewing teaching assistant in Consuelo) first heard about Rayjon at a Lunch and Learn at Lambton College in 2008, and her first trip to Consuelo in 2025 showed her firsthand the strength of the communities at the heart of its work. She brings more than 30 years in education and social services, along with governance experience as a former Executive Board Member of OPSEU. Guided by a deep commitment to social justice, human rights and Indigenous rights, Carla believes people should be at the centre of the decisions that affect them. We are so grateful to welcome her to the board, bringing her experience, her humility, and a belief that better is always possible.



## Gratitude for Departing Board Member

Thank you to Kurtis Lush for his years of service

Kurtis Lush is leaving the board this year and it is hard to overstate what his ten years with Rayjon have meant to us. Kurt's journey began with a trip led by Joanna Giresi, and from there he spent a decade building deep, lasting relationships with our partners and fellow Rayjon members. In the last three years, he stepped into the role of Programs Director, bringing innovative ways to support partners in exactly the ways they told us they needed.

Kurt's passion for partnership runs deep, shaped by watching communities grow and change firsthand. We are profoundly grateful for his time, his relationships, and his vision. Kurt, thank you.



## The 2026-2027 Board of Directors

Bryce McGarvey – Chairperson  
 Terry Demarco – Vice Chairperson  
 Deborah Austin – Past Chairperson  
 Victoria Digby – Financial Director  
 Cheryl Degroot – Secretary, Programs Director

Glen Maddison – Medical & Trips Director  
 Peterson Benjamin – Member at Large  
 Margie Irwin - Member at Large  
 Carla Goodacre - Member at Large  
 Kristie Van Der Wetering - Member at Large

# Financial Summary

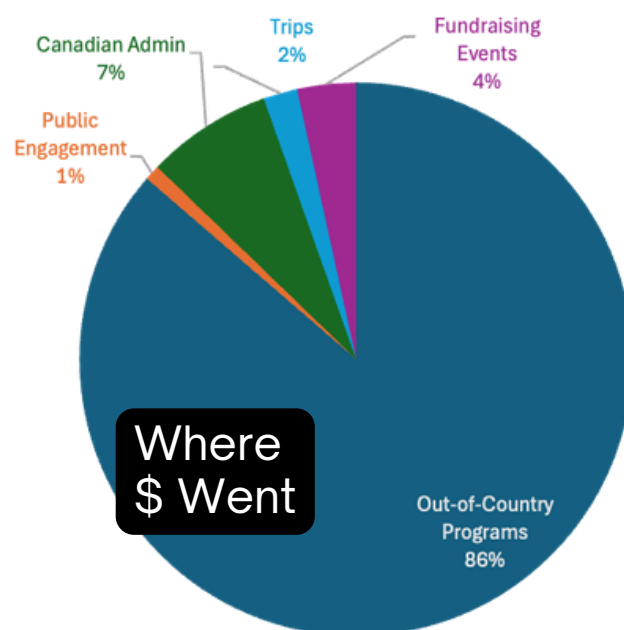
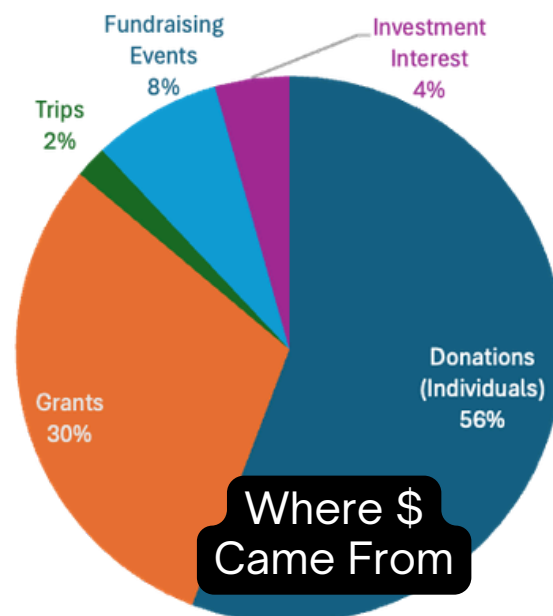
for fiscal year July 1, 2025 to June 30, 2026

| Revenue                    | 2024-2025        | 2025-2026        |
|----------------------------|------------------|------------------|
| Donations & Grants         | \$500,296        | \$585,647        |
| Program Fund               | \$120,323        | \$142,733        |
| Eyeglass program           | \$14,871         | \$13,915         |
| Fundraising events         | \$77,239         | \$65,805         |
| Post-secondary scholarship | \$4,348          | \$2,950          |
| Investment interest        | \$20,725         | \$38,150         |
|                            | <b>\$737,802</b> | <b>\$849,200</b> |
| <b>Other Revenue</b>       |                  |                  |
| Trip revenue               | \$18,393         | \$16,350         |
| <b>Total Revenue</b>       | <b>\$756,195</b> | <b>\$865,550</b> |

| Canadian Expenditures                         | 2024-2025        | 2025-2026        |
|-----------------------------------------------|------------------|------------------|
| Canadian administration                       | \$52,074         | \$59,635         |
| Public engagement                             | \$6,681          | \$7,405          |
|                                               | <b>\$58,755</b>  | <b>\$67,040</b>  |
| <b>Out of Country Programs</b>                |                  |                  |
| C-NEW-C programs (Cap-Haïtien)                | \$121,699        | \$139,006        |
| Post-secondary scholarship program            | \$4,743          | \$5,591          |
| Consuelo Community Development Program        | \$201,738        | \$261,388        |
| Eyeglass program                              | \$14,871         | \$13,915         |
| Rayjon Share Care Haiti programs (Saint-Marc) | \$156,625        | \$173,620        |
| Program support expenses                      | \$85,605         | \$114,110        |
|                                               | <b>\$585,281</b> | <b>\$707,630</b> |
| <b>Other Expenditures</b>                     |                  |                  |
| Trip expenditures                             | \$17,291         | \$16,350         |
| Amortization                                  | \$898            | \$628            |
| Fundraising events expense                    | \$30,696         | \$28,144         |
|                                               | <b>\$48,885</b>  | <b>\$45,122</b>  |
| <b>Total Expenditures</b>                     | <b>\$692,921</b> | <b>\$819,792</b> |

|                                     |          |          |
|-------------------------------------|----------|----------|
| Excess of revenue over expenditures | \$63,274 | \$45,758 |
|-------------------------------------|----------|----------|

|                                    |          |           |
|------------------------------------|----------|-----------|
| Endowment Fund                     | \$12,506 | \$12,954  |
| Internally designated fund balance | \$95,000 | \$110,000 |



Rayjon's endowment fund is held by the *Sarnia Community Foundation*.

For more information about Planned Giving to support Rayjon's sustainability, please visit [www.rayjon.org/donate](http://www.rayjon.org/donate).

For more details on our Finances, including balances for the Eyeglass Program, please see the complete official audited statements available on our website at [rayjon.org/faqs](http://rayjon.org/faqs)

# Looking Forward

## Letter from the Executive Director

Dear Friends,

This year has been bittersweet. It began with hope, as it always does, and our partners in Haiti and the Dominican Republic had a strong start to the year.

In November, I had the honour of visiting CNEWC in Cap-Haïtien for the first time. The visit reminded me that supporting our partners' independence does not diminish the value of being present. I saw this in the Dominican Republic as well, where simply showing up and spending time together strengthened relationships in ways that distance cannot. We closed the calendar year by celebrating a huge milestone: 40 years.

That celebration was quickly followed by loss. In January, we said goodbye to John, a kind and dedicated leader who had been with Rayjon from the beginning, and shortly after, to Ben McKillican. Both men reminded us that change comes through the relationships we build and the people we support.

As we close out this year, I have been reflecting not only on the impact of all we've supported over the years, but also on how we've done it. How have we shifted over the last 40 years? How have we improved? How have we responded to difficult decisions after the clarity of hindsight? While we are full of gratitude for our past, I am excited to look ahead. We have incredible partners who show no signs of stopping or even slowing down. New situations call for new ways to adapt, new needs inspire new ideas and, together, anything is possible. Trust is a key building block in all of this, and we continue to build it through a two-way relationship of learning.

The next 40 years will not look like the last 40, because our partners' needs will keep changing, and we owe it to them to keep changing with them. What will not change is the foundation underneath it all: relationships built on trust, a community that keeps believing ordinary people can do extraordinary things together, and partners who keep teaching us what real strength looks like.

So thank you to every volunteer, every donor, every partner, and everyone who ever believed this work was worth doing. 40 years down, many more to go.

In collaboration, *an kolaborasyon*, *en colaboración*,



Allison Kingston



“We are, above all, proud because we put what we have together to support each other.”

*Guerline Jules,*  
RSCH Microcredit Assistant

## Instructions for Joining our Annual Meeting via Zoom

- 1) To join the Virtual Annual Meeting via Zoom, you must first register at the following link:  
<https://us02web.zoom.us/j/84114670649>
- 2) An automatic confirmation email will be sent to you from Zoom, with the link for joining the Annual Meeting.
- 3) **Please try to join 15 minutes prior to the start of the meeting.** This will allow for all audio/visual to be connected and all participants to gain access.
- 4) If your device has a microphone, choose Join with Computer/Internet Audio  
**We plan to record the meeting for the purpose of preparing accurate minutes.**

### **WHAT HAPPENS IF I HAVE TECHNICAL DIFFICULTIES DURING THE EVENT?**

If you experience technical difficulties during the event, please use the Chat Box to let us know, and we will try to have a volunteer assist you.

### **CAN OTHERS IN MY HOUSEHOLD PARTICIPATE?**

Yes. However, please keep in mind that having more than one device running Zoom in the same room cause loud audio interference.

### **MEETING PROTOCOL:**

**Dress Code:** Casual. Come as you are!

**Muting:** Background noise and audio feedback will disrupt the meeting. The hosts will start the meeting with all guests muted. Only unmute your device if you are about to talk.

**View:** You may prefer to use "Gallery View" at the beginning, and again at the end, of the meeting to see other attending members. We recommend that you switch to "Speaker View" during presentations. "Speaker View" will focus your screen on the individual doing the speaking.

### **We welcome your participation, questions, and comments**

- 1) **"Raise your hand,"** and a host will call on you. To raise your hand in Zoom's desktop app, click the "Raise Hand" button in the "Participants" tab. In the mobile app, you can raise your hand by tapping the "Raise Hand" option in the "More" tab. Please "lower your hand" when you have finished speaking. NOTE: Sometimes during a presentation the host may not see your raised hand. If this occurs, please try #2!
- 2) **Unmute yourself and speak.** (Please be careful not to speak over others).
- 3) **Type your comments using the CHAT feature** (the icon looks like a message bubble).  
You can use "Chat to Everyone" for remarks to the host that are of general interest. You can send a private message to the host by using "Chat" and choosing "Rayjon Share Care" or another participant from the list.

## Agenda

Annual General Meeting of Rayjon Share Care of Sarnia Inc.

**6:00p.m., Tuesday November 3<sup>rd</sup>, 2026**

Virtual via Zoom

Click here to register: <https://us02web.zoom.us/meeting/register/G2yO7-jzQoipsfrART6U1Q>

Once registered, you will be sent a confirmation with the link to join.

1. Opening Remarks, Land Acknowledgement and Welcome
2. Review of the Minutes of the 2025 Annual Meeting ..... page 15
3. Presentation of Chairperson's Report ..... page 17
4. Presentation of 2026-2027 Board of Directors ..... page 25
5. Presentation of 2025-2026 Audited Financial Statements ..... Page 26
  - a. Reappointing auditor for 2026-2027 audit
6. Greetings from Haitian and Dominican partners
7. New Business
8. Motion to adjourn
9. Closing Remarks

**Rayjon Share Care of Sarnia Inc.**  
**Annual General Meeting**  
**Virtual Meeting by Zoom**  
Wednesday, October 22, 2025 at 6:30 p.m.

1. **Opening Remarks, Land Acknowledgement, Mission and Vision.** Debbie Austin
2. **Review Minutes from 2024 Annual General Meeting.**

**Motion: To approve the minutes of the 2024 AGM**

**Moved:** Victoria D                      **Seconded:** Kurtis L  
That the Minutes of the 2024 AGM be approved.  
**Carried:** Unanimously

3. **Presentation of the Chairperson's Report**  
Refer to submitted reports in the AGM package for further details

**Report by Rayjon Chair:** Debbie Austin  
**Report by Trips Director:** Bryce McGarvey  
**Report by Eye Eyeglass Program:** Bob Topliffe  
**Report by Program Director:** Kurtis Lush

**Motion To approve the Chairperson's report and actions taken by the board since the 2024 AGM**

**Moved:** Bryce M                      **Seconded:** Glen M.  
**Carried:** Unanimously

4. **Presentation of the 2025-2026 Board of Directors.** Debbie Austin  
Refer to submitted report in AGM package

**Presentation of Slate of Directors**

**Call for Nominations from the Floor:** There were no nominations from the floor

**Motion: To close nominations and accept the nominations report, including the slate of directors for 2025-2026**

**Moved:** Kurtis L.                      **Seconded:** Victoria D.  
**Carried:** Unanimously

5. **Presentation of the 2024-2025 Audited Financial Statements** (Victoria D)  
Refer to report in AGM package for details

**Motion: To Approve the 2024-2025 Audited Financial Statements**

**Moved:** Victoria D                      **Seconded:** Bryce M.  
**Carried:** Unanimously

**Motion: To appoint CPAs on George LLP of Sarnia as the auditor for the next fiscal year.**

**Moved:** Victoria D

**Seconded:** John S.

**Carried:** Unanimously

**6. Q&A with Haitian and Dominican Partners**

- Live report and question and answer session with Renaud Thomas from St Marc Haiti
- Allison K also shared some updates on the programs/events in Haiti and in Canada

**7. New Business**

None

**8. Closing remarks (Debbie A. )**

**9. Motion to Adjourn**

**Moved:** Bob T

**Seconded:** Bryce M.

**Carried:** Unanimously

## Report of the Chairperson to the Members, 2026 AGM

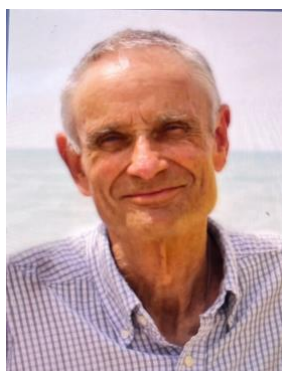
### Rayjon in Canada

As we enter the final months of Rayjon's 40th anniversary year, it is with a message of gratitude to every person who helped to build and sustain this unique Canadian organization and its partnerships in Haiti and the DR over the past 40 years, including this year.

We are proud to recognize the results that have been achieved, making a tangible difference in the lives of thousands of people facing extreme poverty and insecurity in Haiti and the Dominican Republic.

This past year, we celebrated Rayjon's 40th Anniversary and its wonderful and dedicated volunteers who have contributed in so many ways to the building and continuation of the organization and its effectiveness.

We also remembered and honoured those we lost.



In particular, this year began with significant losses, as we mourned the death of John Barnfield in early January and Ben McKillican in February. John was an extraordinary man, whose role as a founder and leader within Rayjon continued over 40 years; we remember him with deep gratitude, as we carry on Rayjon's mission and work.



Ben McKillican's dedication as a trip leader brought many young people to the DR for many years and as well, built the relationship with PLADESCULBA, a partner organization in the DR.

### Community development initiatives in Haiti and the DR

While the news from Haiti remains grim, focused on the extreme gang violence and its stranglehold on Port au Prince and surrounding areas, the news from our partners is by contrast, inspiring and resourceful, particularly for our team in the Haut de St Marc, as they move forward in the face of these serious and ongoing challenges and barriers.

These problems only reinforce the resourcefulness and determination of our partners and more than ever, their need for our support and partnership.

**In the face of extreme challenges, our partner community leaders and members in the Haut de St Marc and in Cap Haitian are deeply committed to implementing strategies that overcome barriers and improve the quality of life for families and communities in the most difficult of times.**

### **Eyeglass program**

The Eyeglass program within Rayjon's umbrella has also continued to shine and carry on its mission of holding clinics to distribute prescription eyeglasses to provide the gift of sight in partnership with host communities in great need. Throughout the year, a dedicated team regularly works to organize, collect, sort and wash eyeglasses in Canada, to ensure that a large inventory is available for the clinics.

**On behalf of the Rayjon Board of Directors, I wish to express our message of gratitude for the support of generous donors, dedicated volunteers and loyal supporters of Rayjon in Canada. As we end our 40th year and look to the future, it is because of you that we can celebrate 40 years of accomplishment as a unique, small organization whose sound approach has enabled us to support our partners in achieving incredible results.**

With pride in the accomplishments of our partners, appreciation for the commitment and hard work of our Executive Director, Board members and volunteers and deep gratitude for the support of so many in Canada, we end our 40th Year, looking to the future, with continued commitment and deep gratitude,

Debbie Austin,  
Chairperson of the Board of Directors,  
Rayjon Share Care of Sarnia Inc



## **Program Director's to the Members, 2025 AGM**

**Dear Friends and Supporters of Rayjon,**

As Programs Director, I'm pleased to share a look back at our past year. It was a year that tested our partners again and again, and a year in which they showed what local leadership looks like.

### **Haiti: Saint-Marc (RSCH and the Women's Federation)**

Waves of gang violence shifted safe areas around Saint-Marc week to week, yet our partners adapted rather than stopped. Alpha adult literacy exams shifted to a central, safe site, and 74 of 75 students passed. 21 graduated in August, and two new classes opened in September inside the safe zone. When violence forced Pinson school to close, the community first built a new site with its own labour, and teachers kept youth engaged through sports and literacy activities. This fall, Pinson staff launched a pilot with four village schools: they train local teachers, and those schools welcome displaced Pinson students free of tuition. On International Women's Day, 175 voters from all seven villages elected a new Women's Federation leadership team, and 500 lbs of breadfruit flour reached about 80 displaced families.

### **Haiti: Cap-Haïtien (CNEWC)**

Cap-Haïtien remained relatively stable, and CNEWC made the most of it. Two scholarship students graduated in August in nursing and psychology, and four new post-secondary students are joining in nursing, medicine, agronomy and computer science. Alpha literacy results were strong, with only one student not passing, and enrollment is up. A new partnership with Medicines and Food for Kids is bringing medication and training to the nutrition program, earned in part by CNEWC's strong impact data. Women in a new breadfruit entrepreneurship pilot repaid their start-up costs and earned a profit, and donors funded a new truck for the centre.

### **Dominican Republic: Barrio 41 (PLADESCULBA)**

In November, ten Canadian volunteers visited Consuelo and found the preschool fuller than ever, with 25 children per classroom. New English classes launched for youth and adults, and five women graduated from the sewing program, some already earning an income. Through the year, our Executive Director worked with the team on clearer roles, planning and reporting, and in September preschoolers returned to classrooms with brand new floors.

### **Supporting our partners from Sarnia**

We are grateful to Alongside Hope, Trees That Feed, the Morrow Foundation, OPSEU and Gay Lea, whose grants were renewed or newly approved this year. As Rayjon transitions away from the Program Advisory Team (PAT) model, we have kept an Executive Committee in place to address urgent program matters as they arise and to support staff whenever they ask for our help.

Going into the new year, I'm delighted to share that Cheryl DeGroot will be taking over as Programs Director. She will be fantastic in the role, and our partners will be in great hands.

None of this happens without you. In Canada, we support. In Haiti and the Dominican Republic, our partners lead.

Mèsi anpil. Gracias. Thank you.



**Kurtis Lush**

Programs Director, Rayjon Share Care of Sarnia

## Rayjon Eyeglass Program Annual Report for 2026



By Bob Topliffe (Eyeglass Program Manager)

### 1) How has the Eyeglass Program Facilitated Partnerships?

Every eyeglass clinic begins with a host partnership in the community where the clinic will be conducted. The host prepares for our arrival and identifies patients in the community that will benefit from the vision care our team provides. The host provides a budget and arranges our ground transportation, meals, accommodations and translators. They also obtain local government authorization for our team to provide vision care.

We also invite in-country vision care professionals and students to participate at our clinics. We partner with Canadian based organizations that collect and donate used eye glasses. We partner with optical companies and schools of optometry to promote and spread awareness of the Rayjon eyeglass program inviting optometrists and opticians to join one of our future eyeglass clinic teams.

Sarnia Lambton Community Living have been a long-term supportive partner by providing facilities to store our glasses and clinic optical equipment and supplies. All the eyeglass program equipment, supplies and glasses are stored in the basement of the Community Living group home at 146 Essex St., Sarnia. The volunteer team that sorts, sanitizes and inspects the donated glasses work out of the Essex St. location.

Our host partner for the November 2025, eyeglass clinic to Consuelo & Quisqueya Dominican Republic was the ASCALA **Scalabrinian Association at the Service of Human Mobility**. 467 patients were served and 435 prescription glasses were dispensed. Those not requiring prescription glasses received non-prescription sunglasses.

### 2) How has the Eyeglass Program Engaged Volunteers?

During the eyeglass clinics, the host participates in the day-to-day activities at the clinic. They also try to arrange for volunteers to participate as translators and to assist with patient registration. For the 2025 Consuelo & Quisqueya clinics ASCALA staff worked alongside our team performing patient registration

and assisting with translation. The ASCALA team was very pleased with the clinic outcome and want us to return to work together in the very near future.

Locally, in Sarnia, the eyeglass program functions through the support of a large contingent of volunteers that collect eyeglasses from donors. Volunteers wash and sort the glasses then read the prescriptions and package them in zip-lock bags with a label affixed. Another set of volunteers enters the glasses into a computer database and manages the inventory for future trips.

All the members of the eyeglass team are volunteers that pay for their own expenses that includes airfare, ground transportation, meals and accommodations.

The Rayjon Eyeglass Program Committee meets periodically throughout the year. The committee has been promoting our recent grad award for applicants that have recently graduated from the school of optometry or opticianry. Dr. Christian Anderson, a Ghana optometrist attending a program at the University of Toronto, and Sonya Tomlinson an optician from FYI Doctors, Sarnia shared the award for our November 2025 Dominican Republic clinic.

The purpose of the award is to attract new optical professionals to our program. Award recipients are asked to share their trip experience on social media to broaden promotion of the eyeglass program. There is an ongoing challenge to attract new optometrists to the program. With Allison Kingston's help we launched a marketing campaign to recruit new optometrists. A recruitment video was created and posted on the Rayjon website. Personalized recruitment flyers were printed and dropped off at optometrist's offices in the region. The flyer promoted upcoming eyeglass clinics planned for November 2026 to two communities in the Dominican Republic. HHART clinic near Sosua hosted by Steve Wallace Nov. 15 to 22 followed by Constanze clinic hosted by Puente Nov. 22 to 29.

Two key long-time supporters of the have chosen to retire from their role this year. Carla Machionne has served as manager of the eyeglass program database manager for 29-years and Trudy Kennedy has been reading lens prescriptions on donated glasses for approximately the same length of time. The faithful dedication to the eyeglass program will be greatly missed. A plan will be developed to ensure these critical roles are filled.

### 3) How has the Eyeglass Program had Impact on Communities?

The eyeglass program specifically seeks out patients in communities that are unable to afford the cost of an eye examination and to purchase a pair of prescription eyeglasses. We leave it up to our host to decide if they will charge the patient a small token amount equivalent to \$2.00 US for the eye exam and glasses. The money collected is often used to pay for follow up care for patients that need treatment from an ophthalmologist. No patients are turned away if they are unable to pay the fee, The patients benefit from restored vision. We have established wonderful lasting relationships with our host organizations that seek to have us return to their communities periodically for future clinics.

In our Canadian communities we have developed relationships with Optometrist offices that collect donated eyeglass for us. We also have Canadian Lions Clubs collecting eyeglass for us. Even though the Rayjon Eyeglass Program is Sarnia based, we have volunteers from across Canada that participate on Rayon eyeglass trips.

Kobe Li and Elva Ly were Vancouver grade 12 students that participated on the April 2024 eyeglass trip to Guatemala. They founded a student-based vision care program call 20/20 Mission then sought out Rayjon to donate glasses they collected for us. As a result of their positive experience on the eyeglass trip to Guatemala, they have embarked on a student fellowship program in partnership with the Rayjon eyeglass program. They hope to be able to eventually conduct student-based eyeglass trips.

## **Report by Chair of Rayjon Trips Committee: Bryce McGarvey**

### **Trips During the Period:**

A Partnership trip to Consuelo, Dominican Republic took place in November 2025 (3-10). A total of 12 people participated in the trip. The trip had a brief overlap with the first location of the November eyeglass team trip. Three of the Partnership trip travellers travelled by car to the Haiti border where they were met by Andre, and subsequently went to Cap Haitien for 3 days of meetings. Their return flight to Canada was from Cap Haitien.

The aforementioned eyeglass trip also held a clinic in Quisqueya. Details of these trips will be summarized in the Eyeglass Team report.

A two-person trip to Consuelo took place in late February, 2026 during which the executive director met with partner groups to discuss plans and preliminary budget plans.

A Partnership trip with 10 participants will take place in late November. The Rayjon executive director will be travelling to Consuelo ahead of the group to work directly with PLADESCULBA staff.

Beginning in November 2026, Glen Maddison, who currently serves as Medical Director, will also take on the responsibilities of Trip Director, combining the two roles.

### **Planning for Future Trips**

In 2026, the Rayjon trip program continued to be suspended for all partnership trips to Haiti as our leaders have continued to advise that the political uncertainties and social unrest mean that travel to and in Haiti would potentially result in high risk scenarios for travellers and partners alike. The likelihood of larger trips to Haiti remains doubtful while many parts of the country remain unsafe for travel.

## **Local to Global Committee Report**

The Local to Global Committee was established in 2025 as a broad and inclusive space where people who care about Rayjon can put their skills and ideas to work. Its mandate is to support Rayjon's priorities through volunteerism and community engagement, in collaboration with the Executive Director. This includes hosting events that raise awareness of Rayjon and its partners, assisting with fundraising, building public understanding of global justice issues affecting our partners in Haiti and the Dominican Republic, and welcoming new people and new ideas into the organization. The committee reports to the Board.

The committee held its first meeting on June 12, 2025 and met monthly throughout the year, about once a month. Four new people became involved with Rayjon through the committee this year, which speaks directly to its goal of building new connections and supporters.

The committee's main project this year was the launch of Docs at Dusk, a free documentary screening series held at the Sarnia Library Theatre from February to April 2026. Three films were shown: Stateless, Parade: Queer Acts of Love & Resistance, and The Engine Inside. Each screening was followed by a short presentation and discussion connecting the film's theme to our own community. Two of the screenings were co-hosted with local organizations, Sarnia-Bluewater PFLAG and NuSarnia, who led the post-film presentations and shared information about their work. The series welcomed 78 attendees in total, surpassing its goal of 75, and attendance grew with each screening. Feedback was very positive, and several people returned for all three evenings.

Docs at Dusk confirmed that there is real interest in Sarnia-Lambton for conversations about social justice, and it introduced Rayjon to audiences who may not have encountered our work before. The committee is considering a second round of the series, with attention to event timing and wider promotion through partner networks.

Looking to the year ahead, we hope to grow the committee. We see it as a way to strengthen the volunteer side of the organization, and as a place to nurture people's passion for Rayjon's work and build awareness of the organization here in Canada.

Thank you to the committee members for their time, ideas, and enthusiasm this year.

Allison Kingston

## **Summary Report of the Nominating Committee**

**July 30th, 2026**

**Present:** Allison K, Debbie A, Terry D, Fraser G, Kurtis L

Our discussions identified the following recommendations about Rayjon Board membership for the 2026-2027 year, including Executive positions :

### **Executive/Positions of responsibility :**

1. Chair person: Bryce McGarvie\*

2. Vice Chairperson: Terry De Marco\*

\* each of these positions of responsibility are 2-year roles, but all other such positions are for 1 year

3. Past Chairperson: Debbie Austin ( \* could be a voting or non voting role? )

4. For a transitional period Financial Director: Victoria, shifting to a role of Secretary or Member at Large.

5. Programs Director: Cheryl Degroot

6. Health and Safety Director: Glen Maddison

### **Members at large:**

7. Marg Irwin

8. Benjamin Peterson

9. Carla Goodacre ( new member )

10. New Member at large ( yet to be selected ) This person will initially be shadowing the current Financial Director with a view to assuming the role of Financial Director at some point in 2027

### **Ex Officio**

\*\*\*\*\*11. Executive Director : Allison Kingston, ED, Non voting member

Meet once or more over the summer months, to be in a position to make recommendations for Board and committee structures and membership

### **Executive Committee ( core )**

Allison Kingston  
Bryce McGarvie  
Terry Demarco  
Deb Austin

### **Executive Committee broadened for specific purposes**

Program related expanded team may include Core Executive members plus Glen Maddison, Cherry DeGroot, Kristie Van de Wetering

### **This committee's follow up steps:**

1. Deb to reach out to John Spinnozzi, Allison and Bryce as the recommended team to interview the two candidates for the position of Financial Director.
2. Terry, Deb and Allison to meet further with Tom Stewardson to explore piloting a new role within Rayjon that would benefit Rayjon: Industrial Liaison type of role, which we feel could use his specific background and experience in a role that would extend Rayjon's reach. He could do some speaking engagements ( with and/or without others as a team ) and could be considered for a Board position, in this capacity.)
3. Allison to share the Rayjon organ organogram, or diagram chart prepared by Piera, with this committee for their review and understanding. ( inclusive of the leadership/teams for Trail and Ale and Degroots fundraisers and Eyeglass program for completeness ) .
4. Consider Further gaps that need to be filled:
  1. Support for Marlo and possible shared role of Volunteer Coordinator position, that Marlo is performing solo at the moment
  2. Review/clarity and transparency about back up positions for key volunteer roles.
  3. Chairperson for Local to Global Committee

### **Submitted on behalf of:**

Deb Austin  
Allison Kingston  
Terry DeMarco  
Kurtis Lush



**RAYJON SHARE CARE** of Sarnia Inc.

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Reg. Canadian Charity # 11910 9460RR0001 • [www.rayjon.org](http://www.rayjon.org)

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**Proposed slate of Board of Directors 2026-2027**

Bryce McGarvey – Chairperson

Terry Demarco – Vice Chairperson

Deborah Austin – Past Chairperson

Victoria Digby – Financial Director

Cheryl Degroot – Secretary, Programs Director

Glen Maddison – Medical & Trips Director

Kristie Van Der Wetering - Member at Large

Margie Irwin - Member at Large

Peterson Benjamin – Member at Large

Carla Goodacre - Member at Large

**RAYJON SHARE CARE OF SARNIA INC.**

**FINANCIAL STATEMENTS**

**JUNE 30, 2026**

**CPA's On George, LLP  
Chartered Professional Accountants  
194 George Street  
Sarnia, Ontario  
N7T 4N7**

**RAYJON SHARE CARE OF SARNIA INC.**

**CONTENTS**

**JUNE 30, 2026**

|                                                  |        |
|--------------------------------------------------|--------|
| INDEPENDENT AUDITOR'S REPORT                     | 1      |
| FINANCIAL STATEMENTS                             |        |
| Statement of Financial Position                  | 3      |
| Statement of Operations and Fund Balance         | 4      |
| Statement of Reserve Operations and Fund Balance | 5      |
| Statement of Cash Flows                          | 6      |
| Notes to Financial Statements                    | 7 - 10 |

CPA's

ON GEORGE, LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

## **INDEPENDENT AUDITOR'S REPORT**

To The Directors Of The Rayjon Share Care of Sarnia Inc.

### **Qualified Opinion**

We have audited the accompanying financial statements of Rayjon Share Care of Sarnia Inc., which comprise of the balance sheet as of June 30, 2026, and the statements of operations, surplus, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Rayjon Share Care of Sarnia Inc. as at June 30, 2026, and the results of its operations and its cash flows for the year then ending in accordance with Canadian accounting standards for not-for-profit organizations.

### **Basis for Qualified Opinion**

In common with many charitable organizations, the organization derives part of its revenue from the general public in the form of donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the organization.

Therefore, we were not able to determine whether any adjustments might be necessary to the current assets reported in the statements of financial position, the donation revenue and excess of revenue over expenses reported in the statements of operations, the operating fund, at the beginning and end of the year, reported in the statements of net assets and the excess of revenue over expenses reported in the statements of cash flows for the years ended June 30, 2025 and June 30, 2026.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going-concern basis of accounting unless management either intends to liquidate the Organization or to cease operations (or has no realistic alternative but to do so).

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

# CPA's

# ON GEORGE, LLP

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## CHARTERED PROFESSIONAL ACCOUNTANTS

### **INDEPENDENT AUDITOR'S REPORT (Cont'd)**

#### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement (whether due to fraud or error) and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements (whether due to fraud or error), design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going-concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements (including the disclosures), and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Sarnia, Ontario  
November 3, 2026

**CHARTERED PROFESSIONAL ACCOUNTANTS**  
Licensed Public Accountants

**RAYJON SHARE CARE OF SARNIA INC.**

**STATEMENT OF FINANCIAL POSITION**

**AS AT JUNE 30, 2026**

|                                                              | <b><u>ASSETS</u></b>        | <b><u>2026</u></b> | <b><u>2025</u></b> |
|--------------------------------------------------------------|-----------------------------|--------------------|--------------------|
| <b>CURRENT ASSETS</b>                                        |                             |                    |                    |
| Cash (Note 3)                                                | \$                          | 268,503            | \$ 191,108         |
| Investments (Note 4)                                         |                             | 266,239            | 402,813            |
| Sales taxes receivable                                       |                             | <u>1,600</u>       | <u>1,665</u>       |
|                                                              |                             | 536,342            | 595,586            |
| <b>CAPITAL ASSETS - NET (Note 5)</b>                         |                             | 1,466              | 2,094              |
| <b>ENDOWMENT FUND (Note 6)</b>                               |                             | <u>12,954</u>      | <u>12,506</u>      |
|                                                              | \$                          | <u>550,762</u>     | \$ <u>610,186</u>  |
|                                                              | <b><u>LIABILITIES</u></b>   |                    |                    |
| <b>CURRENT LIABILITIES</b>                                   |                             |                    |                    |
| Accounts payable and accrued liabilities                     | \$                          | 3,502              | \$ 2,209           |
| Deferred contributions held for designated programs (Note 7) |                             | <u>170,142</u>     | <u>276,617</u>     |
|                                                              |                             | <u>173,644</u>     | <u>278,826</u>     |
|                                                              | <b><u>FUND BALANCES</u></b> |                    |                    |
| <b>UNRESTRICTED FUND BALANCE</b>                             |                             | 267,118            | 236,360            |
| <b>INTERNALLY DESIGNATED FUND BALANCE (Note 8)</b>           |                             | <u>110,000</u>     | <u>95,000</u>      |
|                                                              |                             | <u>377,118</u>     | <u>331,360</u>     |
|                                                              | \$                          | <u>550,762</u>     | \$ <u>610,186</u>  |

**APPROVED ON BEHALF OF THE BOARD:**

 Director

 Director

SEE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS

**RAYJON SHARE CARE OF SARNIA INC.**

**STATEMENT OF OPERATIONS AND FUND BALANCE**

**YEAR ENDED JUNE 30, 2026**

|                                                | <b><u>2026</u></b>       | <b><u>2025</u></b>       |
|------------------------------------------------|--------------------------|--------------------------|
| <b>REVENUE</b>                                 |                          |                          |
| Donations                                      | \$ 585,647               | \$ 500,296               |
| Program fund (Note 11)                         | 142,733                  | 120,323                  |
| Eyeglass program                               | 13,915                   | 14,871                   |
| Fundraising events                             | 65,805                   | 77,239                   |
| Investment/exchange income                     | 38,150                   | 20,725                   |
| Post secondary scholarship program             | <u>2,950</u>             | <u>4,348</u>             |
|                                                | <b>849,200</b>           | <b>737,802</b>           |
| <b>OTHER REVENUE</b>                           |                          |                          |
| Eyeglass trips/partnership trips (Note 9)      | <u>16,350</u>            | <u>18,393</u>            |
| <b>TOTAL REVENUE</b>                           | <b><u>865,550</u></b>    | <b><u>756,195</u></b>    |
| <b>CANADIAN EXPENDITURES</b>                   |                          |                          |
| Canadian administration                        | 59,635                   | 52,074                   |
| Public engagement                              | <u>7,405</u>             | <u>6,681</u>             |
|                                                | <b><u>67,040</u></b>     | <b><u>58,755</u></b>     |
| <b>OUT OF COUNTRY PROGRAMS</b>                 |                          |                          |
| C-NEW-C (Cap Haitian)                          | 139,006                  | 121,699                  |
| Post Secondary scholarship                     | 5,591                    | 4,743                    |
| Consuelo Community Development (DR) (Note 9)   | 261,388                  | 201,738                  |
| Eyeglass                                       | 13,915                   | 14,871                   |
| RSCH (St. Marc)                                | 173,620                  | 156,625                  |
| Program support                                | <u>114,110</u>           | <u>85,605</u>            |
|                                                | <b><u>707,630</u></b>    | <b><u>585,281</u></b>    |
| <b>OTHER EXPENDITURES</b>                      |                          |                          |
| Eyeglass/partnership trips                     | 16,350                   | 17,291                   |
| Amortization                                   | 628                      | 898                      |
| Fundraising events                             | <u>28,144</u>            | <u>30,696</u>            |
|                                                | <b><u>45,122</u></b>     | <b><u>48,885</u></b>     |
| <b>TOTAL EXPENDITURES</b>                      | <b><u>819,792</u></b>    | <b><u>692,921</u></b>    |
| <b>EXCESS OF REVENUE OVER EXPENDITURES</b>     | <b>45,758</b>            | <b>63,274</b>            |
| <b>TRANSFER TO INTERNALLY DESIGNATED FUNDS</b> | <u>15,000</u>            | <u>5,000</u>             |
| <b>EXCESS OF REVENUE OVER EXPENDITURES</b>     | <b>30,758</b>            | <b>58,274</b>            |
| <b>BALANCE, BEGINNING OF YEAR</b>              | <u>236,360</u>           | <u>178,086</u>           |
| <b>BALANCE, END OF YEAR</b>                    | <b>\$ <u>267,118</u></b> | <b>\$ <u>236,360</u></b> |

SEE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS

**RAYJON SHARE CARE OF SARNIA INC.**

**STATEMENT OF RESERVE OPERATIONS AND FUND BALANCE**

**YEAR ENDED JUNE 30, 2026**

|                                            | <b><u>2026</u></b>         | <b><u>2025</u></b>        |
|--------------------------------------------|----------------------------|---------------------------|
| <b>TRANSFER FROM OPERATING FUNDS</b>       | <b>\$ <u>15,000</u></b>    | <b>\$ <u>5,000</u></b>    |
| <b>EXCESS OF REVENUE OVER EXPENDITURES</b> | <b>15,000</b>              | <b>5,000</b>              |
| <b>BALANCE, BEGINNING OF YEAR</b>          | <b><u>(95,000)</u></b>     | <b><u>(90,000)</u></b>    |
| <b>BALANCE, END OF YEAR</b>                | <b>\$ <u>(110,000)</u></b> | <b>\$ <u>(95,000)</u></b> |

SEE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS

**RAYJON SHARE CARE OF SARNIA INC.**

**STATEMENT OF CASH FLOWS**

**JUNE 30, 2026**

|                                                | <b><u>2026</u></b>       | <b><u>2025</u></b>       |
|------------------------------------------------|--------------------------|--------------------------|
| <b>OPERATING ACTIVITIES</b>                    |                          |                          |
| Excess of revenue over expenditures            | \$ 45,758                | \$ 63,274                |
| Amorization on capital assets                  | 628                      | 898                      |
| Change in assets and liabilities:              |                          |                          |
| Accounts receivable                            | 65                       | (254)                    |
| Endowment fund                                 | (448)                    | -                        |
| Accounts payable and accrued liabilities       | 1,293                    | (1,295)                  |
| Funds held for designated programs             | <u>(106,475)</u>         | <u>174,265</u>           |
|                                                | <u>(59,179)</u>          | <u>236,888</u>           |
| <b>CHANGES IN CASH AND INVESTMENTS</b>         | <b>(59,179)</b>          | <b>236,888</b>           |
| <b>CASH AND INVESTMENTS, beginning of year</b> | <b><u>593,921</u></b>    | <b><u>357,033</u></b>    |
| <b>CASH AND INVESTMENTS, end of year</b>       | <b>\$ <u>534,742</u></b> | <b>\$ <u>593,921</u></b> |
| Cash and equivalents represented by:           |                          |                          |
| Cash                                           | \$ 268,503               | \$ 191,108               |
| Short term investment                          | <u>266,239</u>           | <u>402,813</u>           |
|                                                | <b>\$ <u>534,742</u></b> | <b>\$ <u>593,921</u></b> |

SEE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS

**RAYJON SHARE CARE OF SARNIA INC.**

**NOTES TO THE FINANCIAL STATEMENTS**

**JUNE 30, 2026**

**PURPOSE OF THE ORGANIZATION**

The organization, incorporated as a not-for-profit corporation without share capital under the laws of Ontario, is a charitable organization which provides community development support, such as health care and education in Haiti and the Dominican Republic, conducts eyeglass clinics in the Caribbean and Latin America and bridges knowledge and cultural awareness between program communities and Canada.

**1. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

**Investments**

Stocks and mutual fund investments are recorded at market value.

**Capital Assets - Net**

Capital assets, including expenditures which improve or prolong the useful lives of the assets, are stated at cost. Amortization is computed on a declining balance at the following rates:

|                            |     |                   |
|----------------------------|-----|-------------------|
| Computers and audio visual | 30% | declining balance |
| Vehicles                   | 30% | declining balance |

**Donated Materials and Services**

A number of unpaid volunteers have made significant contributions of their time in the furtherance of Rayjon Share Care of Sarnia Inc.'s programs. The value of this contributed time is not included in the financial statements.

**Revenue Recognition**

Rayjon Share Care of Sarnia Inc. follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

**RAYJON SHARE CARE OF SARNIA INC.**

**NOTES TO THE FINANCIAL STATEMENTS**

**JUNE 30, 2026**

**SIGNIFICANT ACCOUNTING POLICIES (cont'd)**

**Use of Estimates**

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. Estimates include accrued liabilities. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

**2. FINANCIAL INSTRUMENTS**

The organization has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments as follows:

**Credit risk exposure**

The organization is not exposed to any significant credit risks.

**Interest rate risk**

The organization is subject to risk of interest rate fluctuations. As a result, the profitability and cash flow of the company are affected by interest rate fluctuations.

**Market risk**

The organization's investments are subject to the risk of market price changes. As a result, profitability and cash flow of the company are affected by market price fluctuations.

**Foreign currency risk**

The organization maintains its accounts in Canadian dollars. However transfers to designated programs in foreign countries, AFEX, CORPAY, Cambridge Mercantile Corporation are in United States dollars and therefore the company is subject to foreign currency fluctuations which may, from time to time, affect its excess (deficiency) of revenue over expenditures and cash flow.

**Liquidity risk**

The organization's exposure to liquidity risk is dependant on receipt of donations.

**RAYJON SHARE CARE OF SARNIA INC.**

**NOTES TO THE FINANCIAL STATEMENTS**

**JUNE 30, 2026**

**3. CASH**

|                                          | <u>2026</u>       | <u>2025</u>       |
|------------------------------------------|-------------------|-------------------|
| Cash is held for the following purposes: |                   |                   |
| General operations                       | \$ (11,639)       | \$ (180,509)      |
| Eyeglass program                         | 30,292            | 26,617            |
| Program fund                             | 139,850           | 250,000           |
| Internally designated funds              | <u>110,000</u>    | <u>95,000</u>     |
|                                          | <u>\$ 268,503</u> | <u>\$ 191,108</u> |

**4. INVESTMENTS**

|                                        | <u>2026</u><br><u>COST</u> | <u>2026</u><br><u>MARKET</u><br><u>VALUE</u> | <u>2025</u><br><u>COST</u> | <u>2025</u><br><u>MARKET</u><br><u>VALUE</u> |
|----------------------------------------|----------------------------|----------------------------------------------|----------------------------|----------------------------------------------|
| Investments consists of the following: |                            |                                              |                            |                                              |
| Mutual Funds                           | <u>\$ 266,239</u>          | <u>\$ 266,239</u>                            | <u>\$ 402,813</u>          | <u>\$ 402,813</u>                            |

The organization cashes any securities received from donors. A portion of the Reserve (Emergency) funds as approved in the finance policy is invested in high interest savings/money market, fixed income low risk securities. Excess funds are temporarily invested in mutual funds to earn interest until they are required for programmatic expenses.

**5. CAPITAL ASSETS - NET**

|                            | <u>2026</u><br><u>Cost</u> | <u>2026</u><br><u>Accumulated</u><br><u>Amortization</u> | <u>Net Book</u><br><u>Value</u> | <u>2025</u><br><u>Net Book</u><br><u>Value</u> |
|----------------------------|----------------------------|----------------------------------------------------------|---------------------------------|------------------------------------------------|
| Computers and audio visual | \$ 3,608                   | \$ (3,391)                                               | \$ 217                          | \$ 310                                         |
| Vehicle                    | <u>25,496</u>              | <u>(24,247)</u>                                          | <u>1,249</u>                    | <u>1,784</u>                                   |
|                            | <u>\$ 29,104</u>           | <u>\$ (27,638)</u>                                       | <u>\$ 1,466</u>                 | <u>\$ 2,094</u>                                |

**6. ENDOWMENT FUND**

Rayjon Share Care of Sarnia Inc. established an endowment fund with the Sarnia Community Foundation. This fund began July 16, 2019 for an initial donation of \$10,000. The intent of the fund is to generate a permanent source of income for Rayjon (the Agency) and it is intended that the Sarnia Community Foundation will retain all capital contributions in the endowment of the Fund in perpetuity and invest them in accordance with the SCF investment policy.

**RAYJON SHARE CARE OF SARNIA INC.**

**NOTES TO THE FINANCIAL STATEMENTS**

**JUNE 30, 2026**

**7. DEFERRED CONTRIBUTIONS HELD FOR DESIGNATED PROGRAMS**

Funding for operating activities:

|                                    | <u>2026</u>       | <u>2025</u>       |
|------------------------------------|-------------------|-------------------|
| <b>EYEGLASS PROGRAM:</b>           |                   |                   |
| BALANCE, BEGINNING OF YEAR         | \$ 26,617         | \$ 32,864         |
| ADD: amounts received in the year  | 13,915            | 8,624             |
| LESS: amounts expensed in the year | <u>(13,915)</u>   | <u>(14,871)</u>   |
| BALANCE, END OF YEAR               | <u>\$ 26,617</u>  | <u>\$ 26,617</u>  |
| <br><b>PROGRAM FUND</b>            |                   |                   |
| BALANCE, BEGINNING OF YEAR         | \$ 250,000        | \$ 69,488         |
| ADD: amounts received in the year  | 139,850           | 250,000           |
| LESS: amounts expensed in the year | <u>(250,000)</u>  | <u>(69,488)</u>   |
| BALANCE, END OF YEAR               | <u>\$ 139,850</u> | <u>\$ 250,000</u> |

**8. INTERNALLY DESIGNATED FUNDS**

Effective June 2014, the Board of Rayjon Share Care Sarnia Inc. created a Reserve Fund and contributions can be made to the Reserve Fund annually as approved by the Rayjon Board. The intent of the Reserve Fund is to provide long term stability to the organization's finances, to demonstrate confidence to our partners in Haiti and Dominican Republic that we have the capacity to honour financial commitments made to them and to respond to emergency situations of our partners. Funds may only be spent from this Reserve by resolution of the Board.

**9. COMMITMENT**

As part of the organization's mandate, partnership trips to Haiti and Dominican Republic and eyeglass trips/clinics to Haiti, Dominican Republic and other Central and South American Countries are organized and carried out. Each individual pays their costs of such trips and the organization records these amounts as revenue. Expenses associated with the trips are recorded and any excess refunded to the individuals. Timing difference between the recording of the revenue and the incurrence of the expense and refunds to the individuals can cause the revenue not to equal the expense in the fiscal year.

**10. COMPARATIVE FIGURES**

Certain of the prior year's comparative figures have been reclassified to conform with the current year's financial statement presentation.

**11. PROGRAM FUND**

The Program Fund holds designated contributions received last fiscal year for program spending planned this year. A portion is deferred contributions, recognized as revenue only in the year they are spent. This typically happens when a grant or donation's funding period does not align with Rayjon's fiscal year.